October 21, 2003

Equipping the Future Force

8th Annual Expeditionary Warfare Conference

Ronald D. Sugar
Chairman, CEO and President,
Northrop Grumman Corporation

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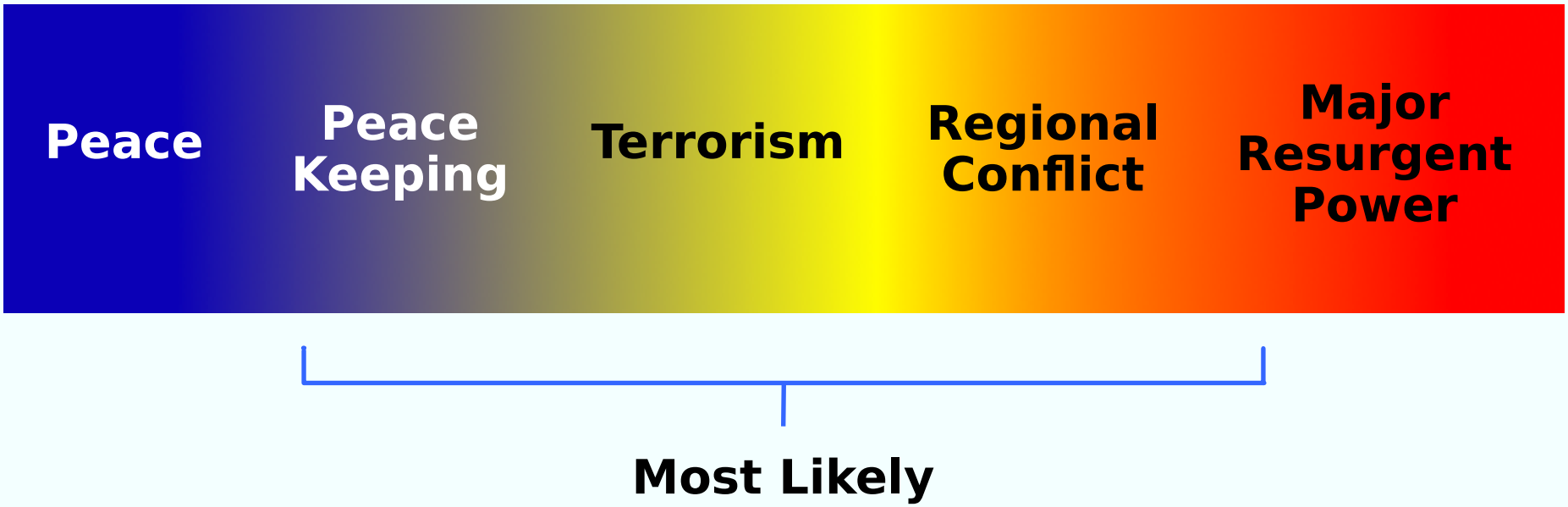
The Spectrum of Future Conflicts



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DEFINING THE FUTURE
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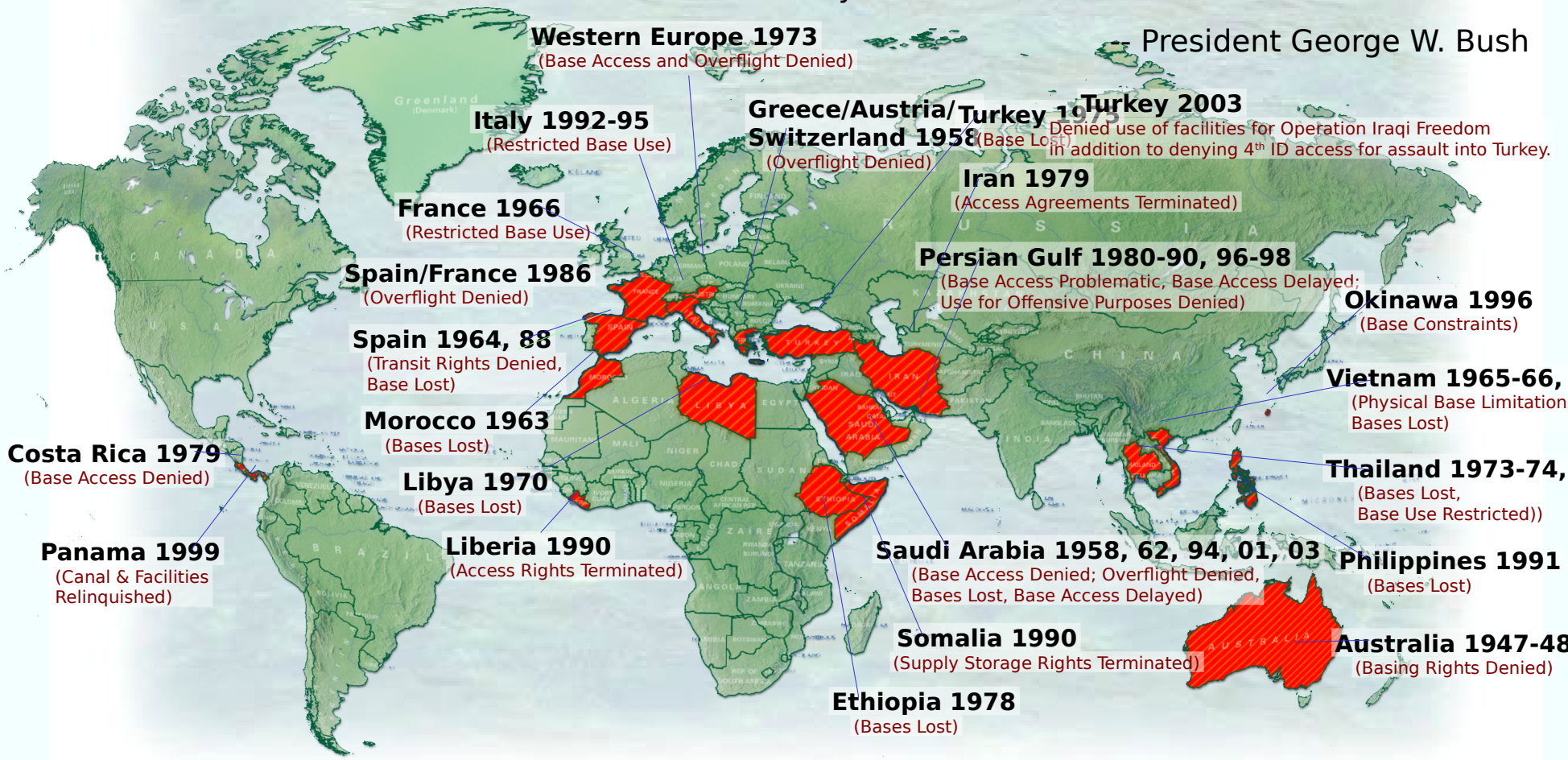
The Access Gap

"Our forces in the next century must be agile, lethal, readily deployable, and require a minimum of logistical support. We must be able to project out power over long distances, in days or weeks, rather than months."

-- President George W. Bush



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21st Century National Security Needs

GLOBAL FORCE PROJECTION / PRECISION STRIKE

PERSISTENT SURVEILLANCE

TARGETING

SURVIVABILITY

INFORMATION WARFARE

MISSILE DEFENSE

HOMELAND SECURITY

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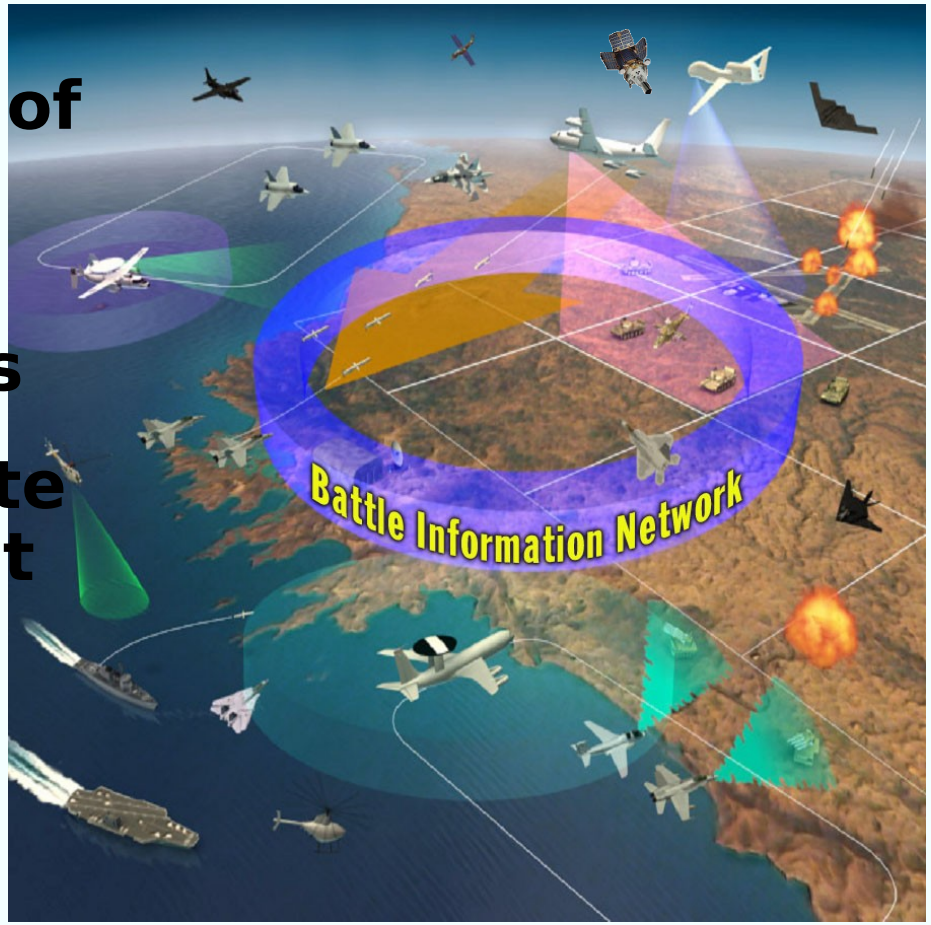
Northrop Grumman's Transformation Strategy

- **Anticipate the future of war-fighting**
- **Create/acquire the enabling technologies**
- **Integrate and motivate superior human talent**
- **Drive operating performance**



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Northrop Grumman Today

- **First-tier defense contractor**
- **$25B+ Sales, 120,000 employe 25 countries**
- **Largest military shipbuilder**
- **Largest federal IT provider**
- **Premier aircraft, space and missile defense contractor**
- **Premier airborne radar & electronic warfare systems provider**

Focused on network-centric warfare systems across all military services

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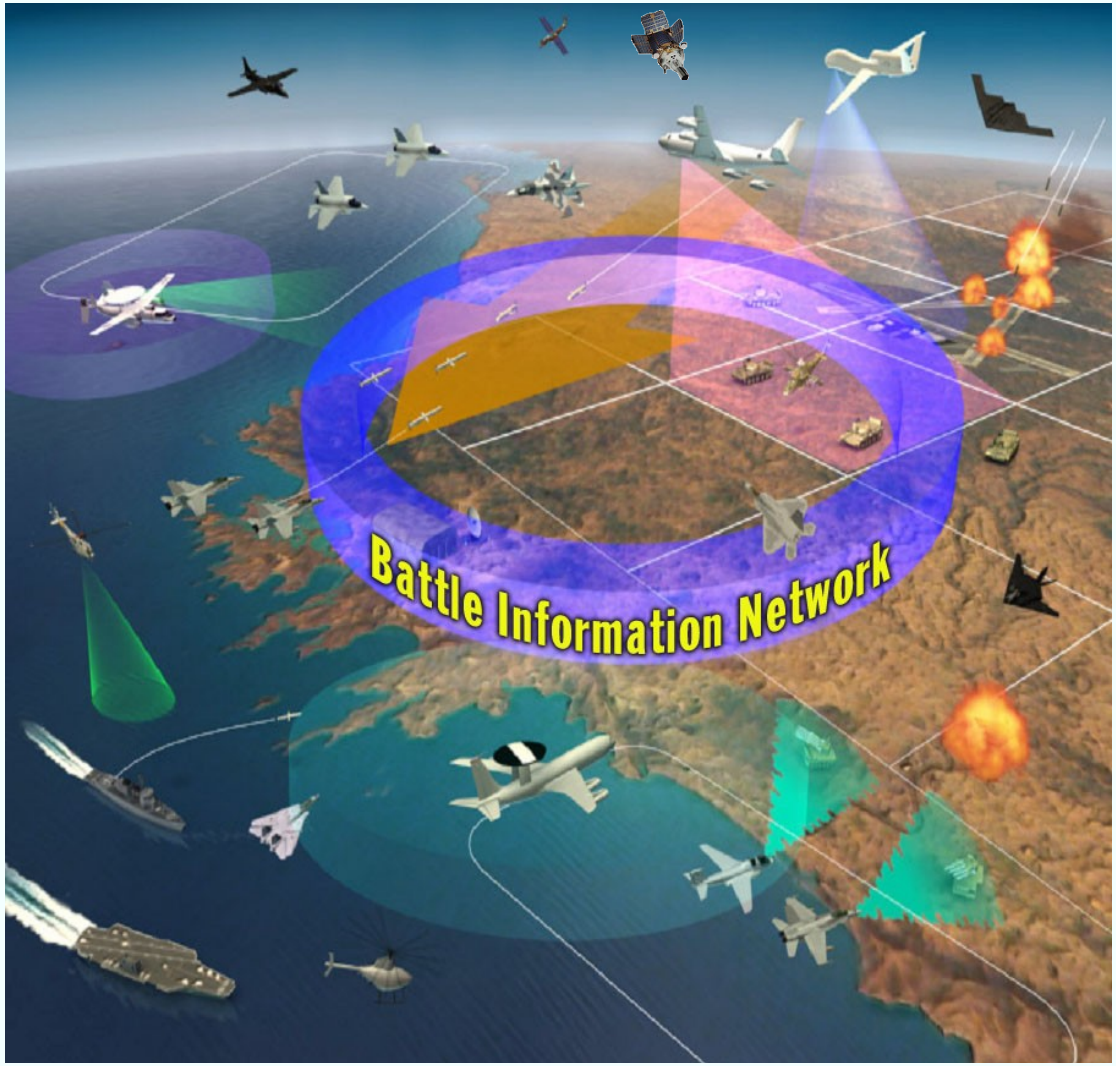
Equipping the Future Force



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B-2 Stealth Bomber

Delivering 80 independently targeted JDAMs

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F-35 Joint Strike Fighter (STOVL)

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E-2C Advanced Hawkeye

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EA-6B Prowler (ICAP III)

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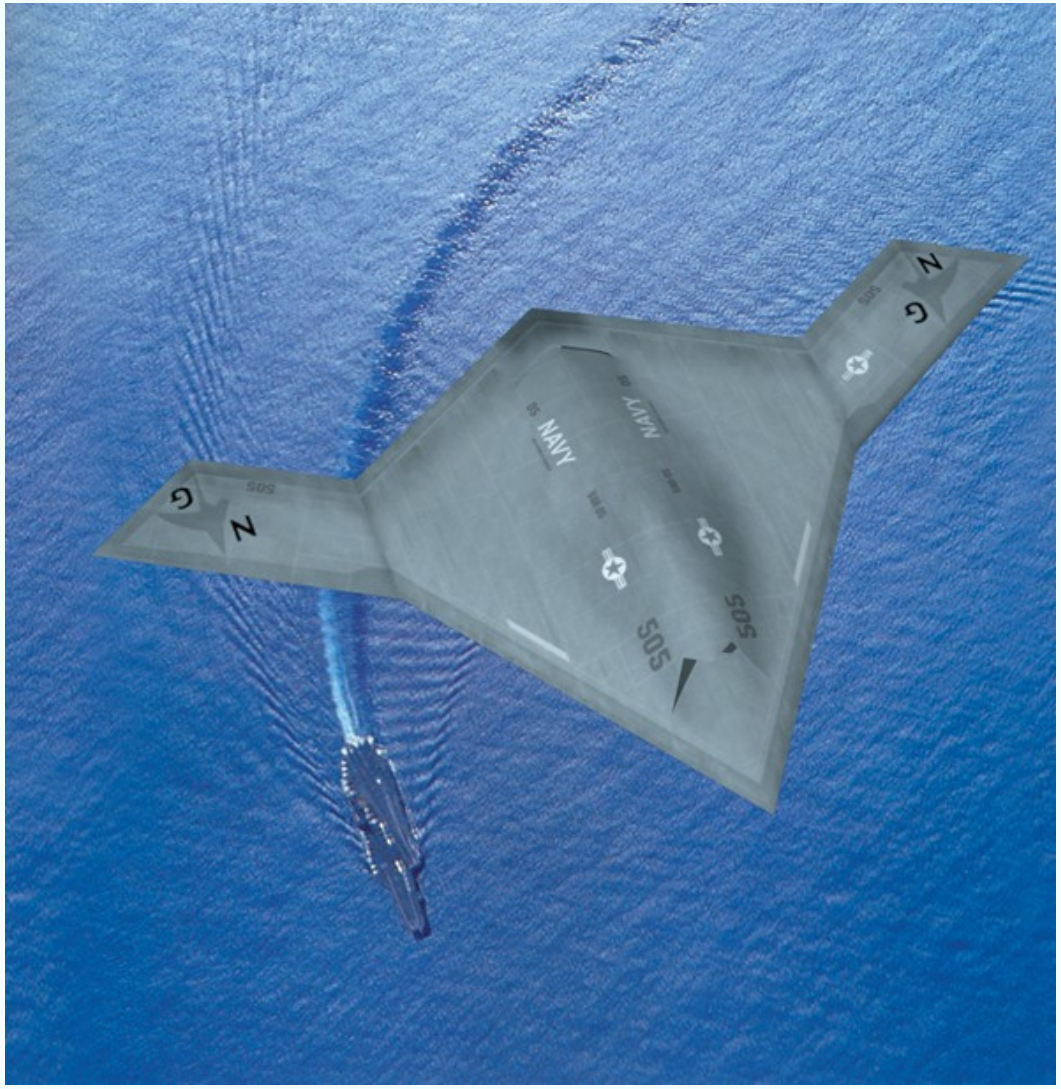
Joint Unmanned Combat Air System (J-UCAS)



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Global Hawk

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Fire Scout

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E-10A Multi-sensor Command and Control Aircraft (MC2A)

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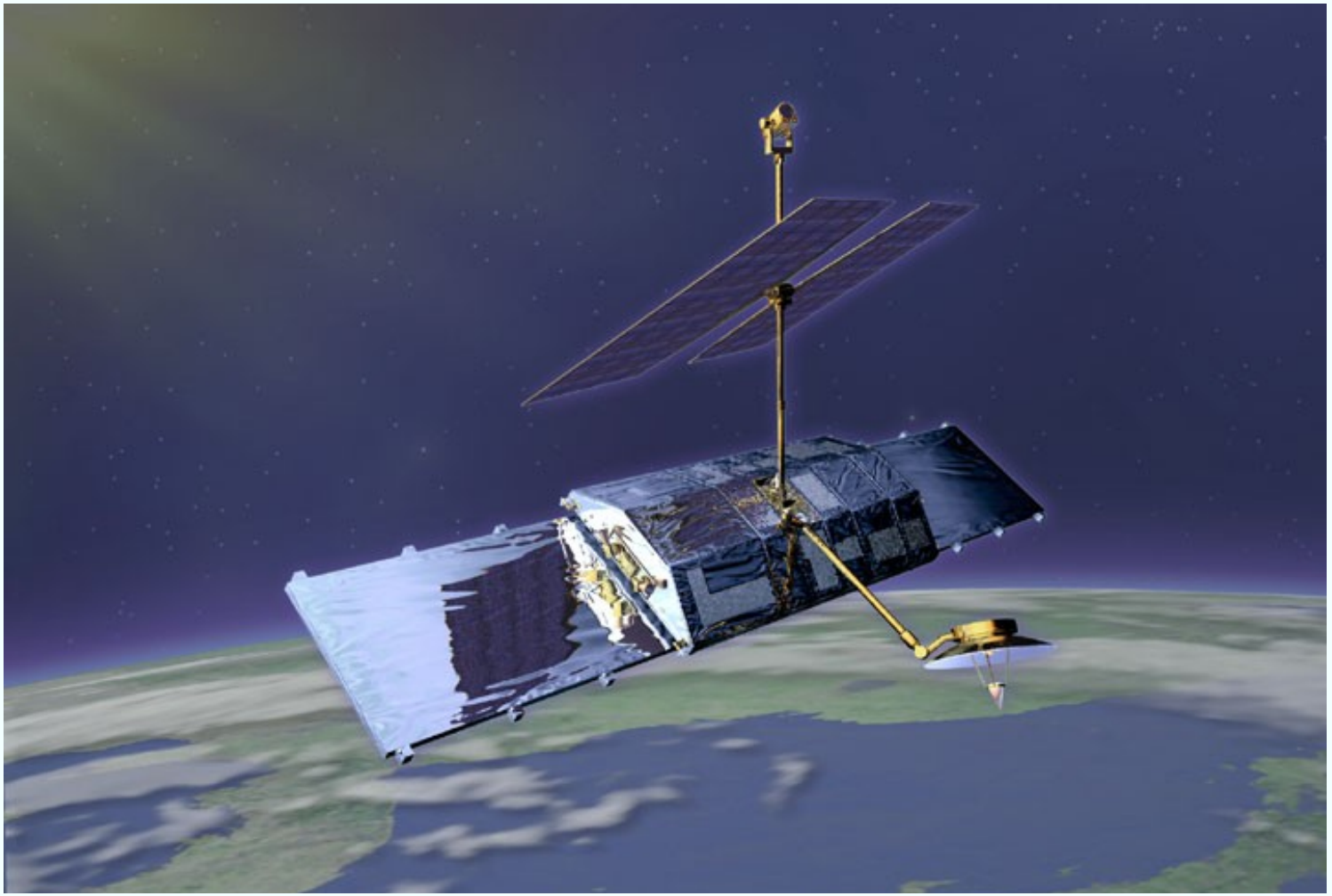
Space Based Radar



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Advanced EHF

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LPD 17 Amphibious Assault Ship

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LHA(R) Amphibious Assault Ship

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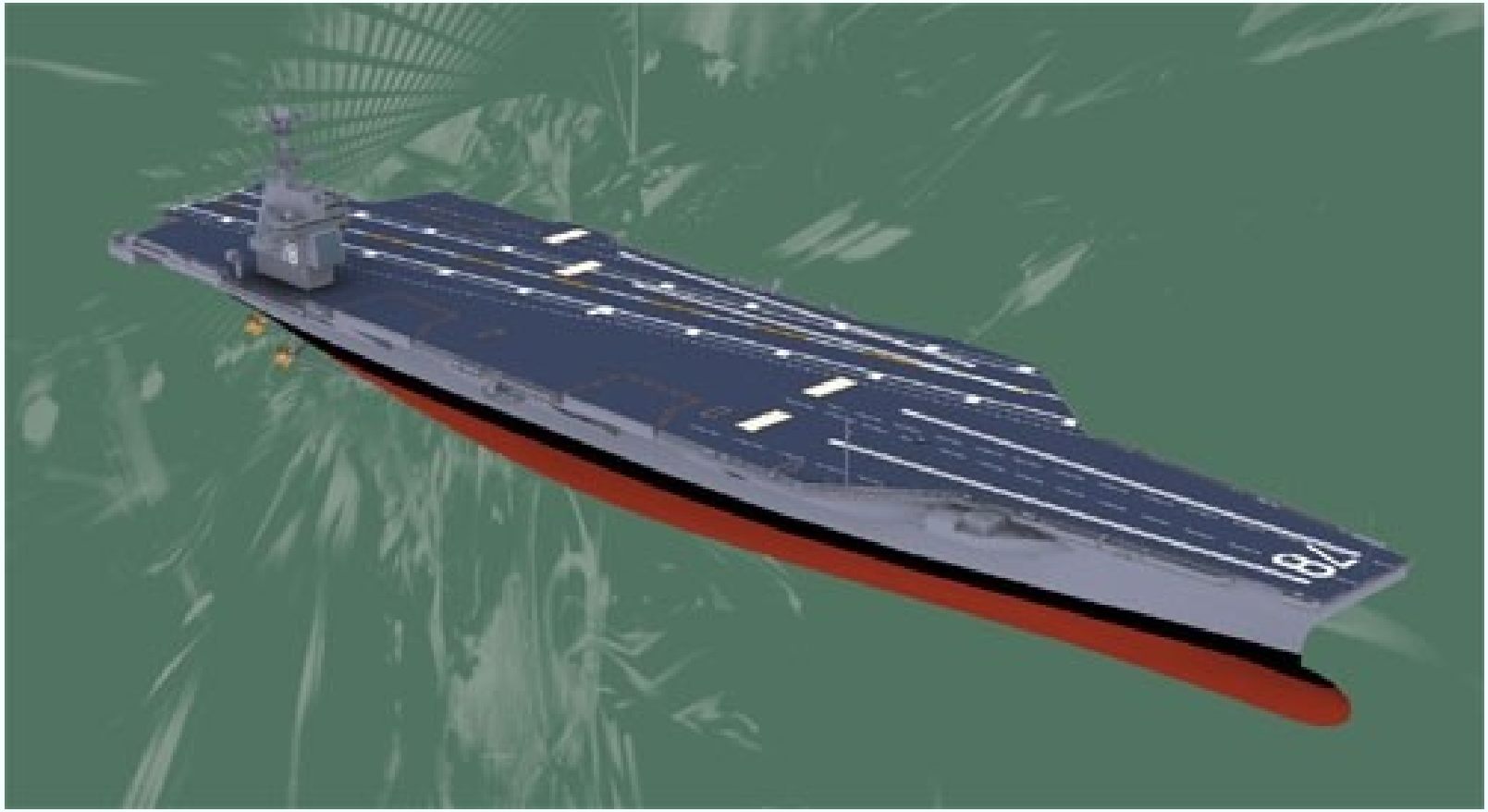
CVN 21 Next-Generation Carrier



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DD(X) Next-Generation Destroyer

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USCG Deepwater

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Advanced SEAL Delivery System (ASDS)

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FBCB2 — Blue Force Tracking

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Joint Fires Network (JFN)

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Global Command and Control System (GCCS)

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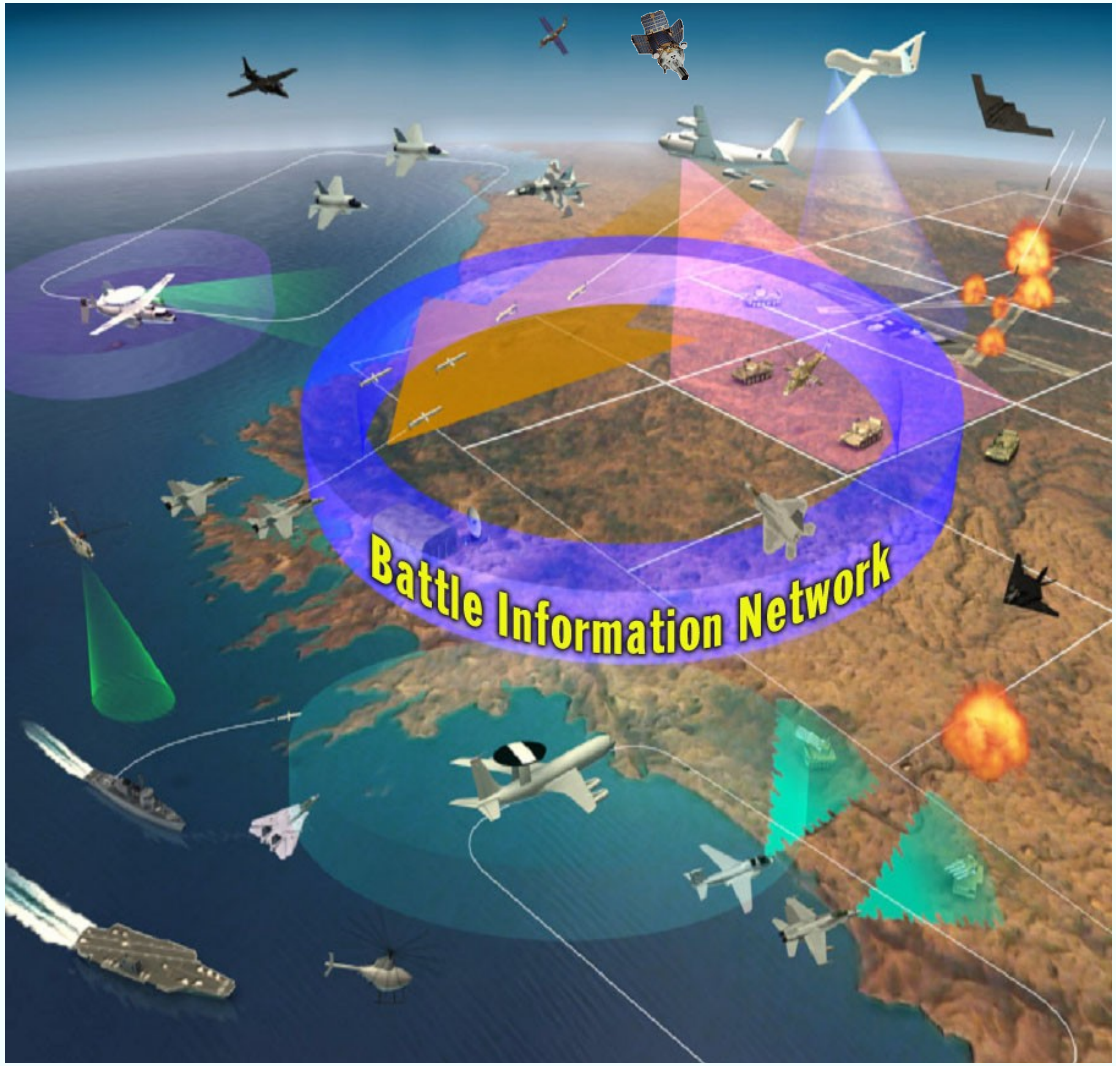

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The Most Important Asset